# Abatement Thresholds: How Merger Prospects Affect Green Investments

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- In several high-profile mergers, firms increased their green investments years before submitting the merger request.
  - Siemens invested \$1.2 billion in offshore wind R&D during 2015-16,
    - prior to its merger with Gamesa in April 2017.
  - Orsted invested \$1.5 billion to US wind and solar projects in 2016.
    - before merging with Lincoln Clean Energy in Aug 2018.
  - Schneider Electric invested \$800 million in smart grid and energy efficiency in 2017,
    - before merging with L&T in 2018.

- Other examples include the merger between:
  - Duke Energy and Progress Energy in 2012, \$9 billion in ER&D.
  - BP and Lightsource in 2017, \$200 million in ER&D.
  - Hitachi and ABB PowerGrids in 2020, \$1.9 billion in ER&D.

- Firms often portray these investments as part of their sustainability goals.
  - But can there be another reason?
- We show that these investments influence antitrust evaluations,
  - and improving the chances of mergers being approved.

- We consider a sequential-move game à la Poyago-Theotoky (2007):
  - In the first stage, every firm invests in abatement.
  - In the second stage, the EPA sets a per-unit emission fee.
  - In the third stage, firms decide whether to submit a merger request to the antitrust authority (AA).
  - In the fourth stage, the AA approves/block the merger.
  - In the fifth stage, firms compete.

- We show the presence of "abatement thresholds":
  - The AA approves the merger only when total industry abatement exceeds a minimum amount.
  - When the AA assigns a moderate weight on pollution.

- Results draw a parallel with public good games with threshold effects.
  - Larger abatement induces less stringent emission fees
    - Like donations from one indiv. increase the total public good.
  - Greater abatement facilitates merger approvals.
    - Like contributions are only matched if aggreg. donations meet the threshold.
- Latter effect is new in the environmental econ literature.
  - Ameliorates free-riding incentives in abatement.
  - Robust to extensions.

### Implications - Env. policy

- Abatement is higher when firms anticipate a potential merger.
  - Requiring less stringent emission fees.
- In other words:
  - If the EPA ignored merger prospects...
  - it would set socially excessive fees.

### Implications - Merger policy

- When the AA places a moderate weight on pollution:
  - Abatement increases.
- If the AA assigns a high weight on pollution:
  - (Still lower than the EPA, but high)
  - investment behavior is unaffected.
- Current debate about merger guidelines:
  - E.U., Australia, and Japan.
  - Partial, not full, regulatory alignment between agencies is the most effective at increasing abatement.

#### Literature-I

- We contribute to four branches:
- Firms' abatement decisions.
  - Poyago-Theotoky (2007), Lambertini et al. (2017), and Strandholm et al. (2025), among others.
  - Assumes that abatement decisions do not affect merger incentives.
- Merger policy and imperfect competition.
  - Seminal work: Salant et al. (1983) Farrell and Shapiro (1990).
  - Env. externalities: Montero (2002) and Fowlie and Reguant (2018).
  - Mergers and pollution: Fikru and Gautier (2016, 2024).

#### Literature-II

- Threshold public goods
  - Palfrey and Rosenthal (1984) and Barbieri and Malueg (2008).
  - Attenuation of free-riding effects.
- Policy coordination between diff. agencies.
  - Bohringer et al. (2017), Fischer and Newell (2008)
  - Acemoglu et al. (2012) and Aghion et al. (2016) on innovation.

### Outline of the presentation

- Model
- Equilibrium behavior.
- Merger profiles in other regulatory regimes:
  - EPA without AA.
  - AA without EPA.
  - What if abatement happens after the merger evaluation?
  - What if emission fee is chosen after the merger evaluation?
- Extensions.
  - Spillover e§ects, ERCs, and convex production costs.

### Model

#### Model

#### Time structure:

- Stage 1. Every firm  $i = \{1, 2\}$  chooses its investment in abatement,  $z_i$ , where  $e_i = q_i z_i$ .
- Stage 2. The regulator responds with emission fee  $t \ge 0$ .
- Stage 3. Firms choose whether to submit a merger request to the AA.
- Stage 4. The AA responds approving or blocking the merger.
- Stage 5. Firms choose their output levels.
- Inverse demand function p(Q) = 1 Q, and marginal cost  $c \in [0,1]$ .

#### Model

The EPA considers welfare

$$W = CS + PS + T - ED$$
,

where  $CS = \frac{Q^2}{2}$ ,  $PS = \pi_1 + \pi_2$ , T = tE where E = Q - Z, and  $ED = dE^2$ , where  $d \ge \frac{1}{2}$ .

The AA considers welfare

$$W = CS + PS + T - ED_{AA}$$

where  $ED_{AA} = d_{AA}E^2$ , where  $0 \le d_{AA} \le d$ . It embodies special cases:

- $d_{AA} = 0$  (ignoring pollution).
- $d_{AA} = d$  (full alignment with EPA).
- What about CS criterion? The AA's presence would be irrelevant.



#### • Fifth stage - Output

- When the merger does not ensue, equilibrium output is  $q_i^{NM} = \frac{1-c-t}{3}$ , with profits  $\pi_i^{NM} = (q_i^{NM})^2 + tz_i$ .
- When the merger ensues, equilibrium output is  $q_i^M = \frac{1-c-t}{4}$ , with associated profits  $\pi_i^M = 2(q_i^M)^2 + tz_i$ .
- The merger, then, decreases output from  $q_i^{NM}$  to  $q_i^M$ .

- Fourth stage Merger approval
  - The merger is welfare improving if and only if

$$d_{AA} \ge \overline{d}_{AA}(t, Z) \equiv \frac{5(1-c)+7t}{2[7(1-c-t)-12Z]},$$

where cutoff  $\overline{d}_{AA}(t,Z)$  is unambiguously positive and increasing in t, Z, and c.

- The merger produces two well-known welfare effects:
  - less output (↓ welfare).
  - less emissions († welfare).
- When  $d_{AA}$  is sufficiently high, the second effect dominates.
  - Total welfare is not enough! The AA needs to care enough about pollution.
  - Otherwise, all merger requests are declined.
- High t and Z make the "emission-reduction benefit" of the merger less necessary.



#### Third stage - Merger request

- Anticipating  $d_{AA} \ge \overline{d}_{AA}(t, Z)$ , firms find the merger profitable and submit a request, which is approved.
- Otherwise, no merger request is submitted.

- Second stage Emission fee
  - If  $d_{AA} \ge \overline{d}_{AA}(t^M, Z)$  holds, the EPA sets fee  $t^M = \frac{(2d-1)(1-c)-4dZ}{2d+1}$ .
  - Otherwise, the EPA sets fee  $t^{NM}=\frac{(4d-1)(1-c)-6dZ}{2(2d+1)}$ .
- Condition  $d_{AA} \ge \overline{d}_{AA}(t^M, Z)$  can be rewritten as an "abatement threshold",

$$Z \ge Z^{Min} \equiv \frac{(1-c)(12d-14d_{AA}-1)}{2[7d+2d_{AA}(d-3)]}$$

where  $Z^{Min}$  is increasing in d, but decreasing in  $d_{AA}$ .

- As agencies become more symmetric (higher  $d_{AA}$ ),  $Z^{Min}$  decreases:
  - expanding the region where EPA sets  $t^M$  and the AA approves.



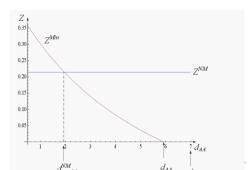
- First stage Abatement
- Firms' aggreg. abatement, Z, dictates the market structure:
  - Merger if  $Z \ge Z^{Min}$ .
  - No merger if  $Z < Z^{Min}$ .
- As in public good games with threshold effects.
  - More time consuming (next slide).

- First stage Abatement
- Five steps:
  - Consider one of the above cases (e.g., no merger,  $Z < Z^{Min}$ ).
  - Find individual abatement in this context,  $z_i^{N\bar{M}}$ .
  - Find aggregate abatement,  $Z^{NM}$ .
  - Confirm that  $Z^{NM}$  satisfies  $Z^{NM} < Z^{Min}$ .
  - No unilateral incentives to deviate to "trigger" a different market structure (e.g., increase  $z_i^{NM}$  to reach  $Z^{Min}$ ).
- If all steps hold, then  $z_i^{NM}$  is equilibrium abatement.
- Same steps, but starting with  $Z \ge Z^{Min}$ .

#### First stage - Abatement

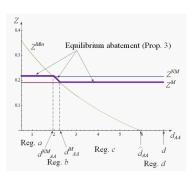
• 
$$z_i^{NM} = \frac{(1-c)[4d(2d+1)-1]}{2(18d^2+13d+1)}$$
, which satisfies  $z_i^{NM} + z_j^{NM} < Z^{Min}$  iff  $d_{AA} < d_{AA}^{NM} \equiv \frac{d(15+52d)-1}{26+2d(39+8d)}$ , where  $d_{AA}^{NM} < d$ .
•  $Z^{Min}$  decreases in  $d_{AA}$ , but  $Z^{NM}$  is constant.

- $d_{\Delta\Delta}$  is bounded.



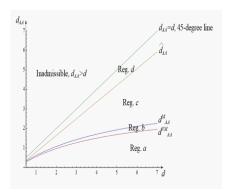
#### • First stage - Abatement

- $z_i^M = \frac{(1-c)[2d(2d+1)-1]}{4d(4+5d)+1}$ , which satisfies  $z_i^M + z_j^M \ge Z^{Min}$  iff  $d_{AA} \ge d_{AA}^M \equiv \frac{d(26+64d)-1}{4d(23+4d)+38}$ , where  $d_{AA}^{NM} < d_{AA}^M < d$ .
- In addition,  $z_i^M < z_i^{NM}$ .



#### • First stage - Abatement

 Presenting the above results, but in terms of symmetry/asymmetry between agencies.



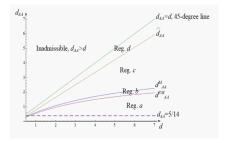
- First stage Abatement
- **Proposition 3.** In equilibrium, investments in abatement satisfy:
- Region a: If  $d_{AA} \leq d_{AA}^{NM}$ , every firm chooses  $z_i^{NM}$ , and a merger does not ensue.
- **2** Region b: If  $d_{AA}^M < d_{AA} \le d_{AA}^{NM}$ , every firm chooses  $z_i^{Min} \equiv \frac{Z^{Min}}{2}$ , and a merger ensues.
- § Regions c and d: If  $d_{AA} > d_{AA}^M$ , every firm chooses  $z_i^M$ , and a merger ensues.

#### No AA

- Firms can merge without legal constraints.
- They invest  $z_i^{\bar{M}}$ .
- These results coincide with those when  $d_{AA} > d_{AA}^{M}$  holds.
- Otherwise, firms invest *more* when the AA is present  $(z_i^{NM})$  or  $z_i^{Min}$  than absent  $(z_i^{M})$ .

#### No EPA

- The AA approves if  $d_{AA} \geq \overline{d}_{AA}(0,Z) = \frac{5(1-c)}{2[7(1-c)-12Z]}$  since t=0.
- But firms have no incentives to invest in abatement, z = 0.
- Then,  $d_{AA} \geq \overline{d}_{AA}(0,0) = \frac{5}{14}$  since t = 0.



• Very likely merger approvals.



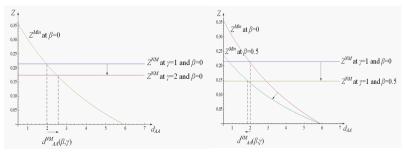
#### Later investments:

- Firms invest in abatement after the AA evaluates the merger request.
- Then abatement can no longer facilitate merger approvals.

#### • Later emission fees:

- The emission fee is set in the fourth stage.
- The EPA can always "nail" the first best, regardless of what the AA does in previous stages.
- The AA, then, anticipates the same welfare level.
- The AA's role becomes inconsequential.

#### • Allowing for $\gamma$ and $\beta$



Role of  $\gamma$ .

Role of  $\beta$ .

- $d_{AA}^{NM}(\beta, \gamma)$  unambiguously increases in  $\gamma$ .
- $d_{AA}^{NM}(\beta,\gamma)$  decreases in  $\beta$  if and only if  $\gamma > \gamma^{NM} \equiv \frac{d(1+\beta)^2(4d-3)}{2d(3+4d+2\beta)-1}$ , where cutoff  $\gamma^{NM}$  increases in

#### Allowing for ERCs

• Firms coordinate abatement to maximize joint profits.

#### No Merger:

- Abatement is higher than in the non-cooperative case if pollution is mild (i.e., when  $d < \frac{5}{4}$ ). Otherwise, it is lower.
- ERCs facilitate mergers when pollution is mild (cutoff  $d_{AA}^{NM}$  increases).
- ERCs hinder mergers when pollution is severe (cutoff  $d_{AA}^{NM}$  decreases).
- EPA sets more stringent fees under ERCs when pollution is severe due to lower abatement.

- Allowing for ERCs
- Merger:
  - Firms invest more in abatement under ERCs than in the baseline model
  - They internalize both output and abatement externalities.
- Merger Approval Threshold:
  - ERCs reduce the minimal abatement threshold needed for merger approval.
  - This expands the region where mergers are approved.
  - EPA sets less stringent emission fees under ERCs due to higher abatement
- Overall comparison:
  - ERCs amplify the strategic role of abatement in inducing mergers.
  - Facilitate (hinder) mergers when pollution is low (high).



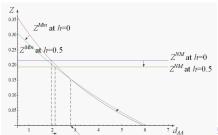
#### Allowing for cost convexities

- Consider  $C(q_i) = cq_i + \frac{h}{2}q_i^2$ , where  $c, h \ge 0$ .
- Marginal costs are, then,  $MC(q_i) = c + hq_i$ .
- Diseconomies of scale.
- What's the role of h?
  - Firms: produce fewer units.
  - EPA: sets less stringent fees.
  - Less incentives to invest in abatement ( $Z^{NM}$  decreases)
- What about the AA?
  - Output reduction of the merger,  $q_i^{NM}(h) q_i^M(h)$ , decreases in h.
  - Mergers are, then, less necessary to curb pollution when costs are convex than linear.
  - Formally, cutoff  $\overline{d}_{AA}(t, Z, h)$  increases in h.



#### Allowing for cost convexities

- Cutoff  $Z^{Min}(h)$  rotates counterclockwise while  $Z^{NM}$  decreases in h.
- Which effect dominates?
- Appendix 3 shows that the latter, i.e., cutoff  $d_{AA}^{NM}(h)$  increases in h.
- In English: the AA blocks the merger under a wider range of  $d_{AA}$  values.



#### • Future mergers affecting investment.

- Comparing the model with and without AA...
- We find that abatement levels are unaffected when AA and EPA have extremely similar or disimilar objectives.
- When the AA assigns a moderate weight to pollution, d<sub>AA</sub> in region b, firms have incentives to increase their abatement to influence merger approvals.
- For practitioners: do not make the AA completely ignore pollution or consider it as much as the EPA.

#### Timing of regulation.

- When abatement occurs before the merger review (main model), firms can strategically use z to influence approvals.
- When it occurs after the merger review...
  - This strategic channel disappears.
- A similar argument applies with emission fees.
  - If they occur before the merger review, firms have incentives to use z to influence approvals.
  - If they occur after the merger review, first-best outcomes arise. No incentives

#### Spillovers:

- Can either help or hinder merger approvals.
- If spillovers reduce the abatement threshold more than they reduce investment incentives, mergers are more likely.
- Otherwise, free-riding dominates and mergers become less likely.

#### Abatement costs:

- Higher costs raise the threshold for merger approval.
- This makes it harder for firms to invest enough to trigger a merger.

#### Environmental R&D Cartels (ERCs):

- Facilitate mergers when pollution is mild, even with regulatory asymmetries.
- Hinder mergers when pollution is severe, requiring closer alignment between agencies.



#### Further research

- Firm heterogeneity:
  - ullet Allowing for asymmetric abatement efficiencies,  $\gamma_1$  and  $\gamma_2$ .
- Multiple firms:
  - Industry with  $n \ge 2$  firms, where  $k \ge 2$  out of n submit a merger request.
- Uncertainty in:
  - Regulatory thresholds (because firms do not observe the AA's weight,  $d_{AA}$ ).
  - Emission fees (because firms do not observe the EPA's weight, d).
  - Effect on strategic abatement and merger approval regions.
- Empirical validation:
  - Test the model's predictions using data on green investments and merger approvals across countries.



## Thank you!