Environmental Regulating under Sequential Competition

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Motivation

- Sequential competition.
- Naturally arises in industries with intense innovation effort.
 - The innovator becomes the leader.
 - Historically well-documented in marketing, transportation, and supply chain industries.
- Recently shown in high tech:
 - Energy storage, batteries, electric grids, robotics, pharmaceutical and healthcare products, among others.
 - Rapidly expanding.
 - Polluting.
- Can we use the same environmental policy as if firms competed simultaneously?



Motivation

Research questions:

- How to regulate firms when they compete sequentially?
- The leader produces more units than the follower in the absence of regulation (output advantage).
 - How is this output advantage affected by regulation?
- To which extent the change in the leader's output advantage stems from:
 - Its first-mover advantage, or
 - Its cost advantage.
- Role of sequentiality in:
 - output decisions (comparison against Cournot).
 - emission fees (comparison against firm-specific fees).

Literature

- Regulation with simultaneous competition:
 - Initiated by Buchanan (1969), symmetric costs, Levin (1985), asymmetric costs, Simpson (1995), asymmetric pollution intensities, Akhundjanov and Munoz-Garcia (2016), and price competition, Kurtyka and Mahenc (2011).
- Literature on "Stackelberg games" is just fee-then-Cournot-competition, one or multiple periods.
- Effect of environmental regulation on profits:
 - Porter (1991), Porter and van der Linde (1995), and Farzin (2013): examine how regulation can promote more innovation and product quality, increasing profits.
 - CSR/public image, Baron (2001, 2008) and Calveras and Ganuza (2016).
 - Alternative effect of regulation on profits: the attenuation of the leader's first-mover advantage.



Outline of the presentation

- Model
- Equilibrium behavior.
 - Without regulation (benchmark).
 - With regulation.
- Comparison with Cournot competition.
- Extensions:
 - Investment in abatement.
 - Several leaders and followers.
 - Firm-specific emission fees.
 - Product differentiation.

Model

- ullet Consider inverse demand function p(Q)=1-Q, where $Q=q_1+q_2.$
- Marginal costs:
 - c_1 (leader), c_2 (follower), where $c_2 \ge c_1$, and $c_i \in [0, 1]$.
- Using c₁ to normalize costs:
 - Follower:

$$c \equiv c_2 - c_1$$

to denote the leader's cost efficiency.

Model - Environmental damages

Environmental damage

$$ED = d(q_1 + q_2)^2$$

where $d \ge 1/2$ represents pollution damage.

Model - Time structure

- First stage:
 - The regulator sets an emission fee t.
- Second stage:
 - The leader chooses output q_1 .
- 3 Third stage:
 - The follower chooses output q_2 .
 - Output is sold at the end of the game.

Model - Time structure

Social welfare is

$$W = CS + PS + T - ED$$
,

where:

- $CS = \frac{Q^2}{2}$, $PS = \pi_1 + \pi_2$, and
- $T = t\bar{Q}$ represents total tax collection.
- $ED = dQ^2$ is the environmental damage from pollution.

No environmental regulation

Second stage:

ullet The follower takes q_1 as given and solves

$$\max_{q_2 \ge 0} \ \left(1 - q_1 - q_2\right) q_2 - c q_2$$

• The follower's best response function is

$$q_{2}\left(q_{1}
ight)=\left\{egin{array}{ll} rac{1-c}{2}-rac{1}{2}q_{1} & ext{if } q_{1}<1-c \ 0 & ext{otherwise}. \end{array}
ight.$$

• First stage:

• Anticipating $q_2(q_1)$, the leader solves

$$\max_{q_1 \ge 0} \ [1 - q_2(q_1) - q_1] \, q_1$$

which yields $q_1^{NR} = \frac{1+c}{2}$, where NR denotes for "no regulation."

- Therefore, the follower's output in equilibrium is $q_2^{NR}=q_2\left(q_1^{NR}\right)=\frac{1-3c}{4}$, which is positive if c<1/3.
- $Q^{NR} = \frac{3-c}{4}$, which is decreasing in c.

• The leader's output advantage (OA) is $\Delta q^{NR} \equiv q_1^{NR} - q_2^{NR} = \frac{1+5c}{4}$ or

$$\Delta q^{NR} = FMA^{NR} + CA^{NR} = \frac{1}{4} + \frac{5c}{4}$$

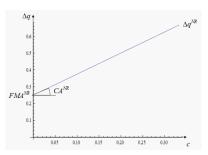


Fig. 1. Leader's OA

• How is each type of advantage affected by env. policy?

Third stage:

• Lemma 1: The follower's best response function is

$$q_{2}\left(q_{1},t
ight) =rac{1-\left(c+t
ight) }{2}-rac{1}{2}q_{1},$$

which is decreasing in c and t.

Second stage:

- Lemma 2:
 - The leader's output function is $q_{1}\left(t\right)=rac{1+c-t}{2}.$
 - The follower's equilibrium output is $q_2(t) = \frac{1-3c-t}{4}$.
 - Both firms are active when $t < \overline{t} \equiv 1 3c$.

First stage:

• Anticipating $q_1(t)$ and $q_2(t)$, the regulator solves

$$\max_{t \ge 0} CS + PS + T - ED$$

- **Proposition 1.** The emission fee is $t^* = \frac{(3-c)(6d-1)}{9(1+2d)}$. This fee induces:
- $q_1(t^*) = \frac{2[3+2c(1+3d)]}{9(1+2d)}$, which is unambiguously positive, decreasing in d, but increasing in c.
- ② $q_2(t^*) = \frac{3-c(7+12d)}{9(1+2d)}$, which is positive if and only if $c < c_A \equiv \frac{3}{7+12d}$, and decreasing in d and c.



• Emission fee:

•

$$t^* = rac{6d-1}{3(1+2d)} - rac{6d-1}{9(1+2d)}c,$$

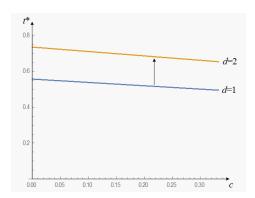


Fig. 2. Emission fee - Sequential

• Leader's output advantage (Corollary 1).

$$\begin{array}{lcl} \Delta q^{R} & = & q_{1}\left(t^{*}\right) - q_{2}\left(t^{*}\right) \\ & = & \mathit{FMA}^{R} + \mathit{CA}^{R} = \frac{1}{3(1+2d)} + \frac{11+24d}{9(1+2d)}c \end{array}$$

- which is unambiguously positive and increasing in c but decreasing in d.
- FMA^R (CA^R) is decreasing (increasing) in d, and
- $FMA^{NR} > FMA^R > 0$, and
- $CA^R > CA^{NR} > 0$ for all admissible parameters.

- Comparing OA without and with regulation
 - **Corollary 2:** Emission fees produce an unambiguous reduction in the leader's output advantage, i.e.,

$$\Delta = \Delta q^{NR} - \Delta q^{R}
= \frac{(3-c)(6d-1)}{36(1+2d)} > 0$$

which increases in d but decreases in c.

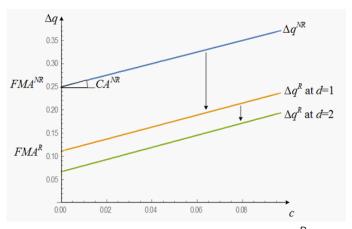


Fig. 3. Output advantage with regulation, Δq^R .

Introducing environmental regulation - Leader's Profits

- Corollary 3. Equilibrium profits satisfy:
- $\pi_1^R > \pi_2^R$, for all admissible parameters.
- ② The leader's profit, π_1^R , is unambiguously increasing in c but decreasing in d.
- **3** The follower's profit, π_2^R , is unambiguously decreasing in c and d.
- Every firm i's profit is higher without than with regulation, $\pi_i^{NR} > \pi_i^R$.
- Regulation hurts the leader's profits more than the follower's, $\Delta \pi_1 > \Delta \pi_2$.

Comparison with Cournot competition

Output decisions

$$q_1^{C}(t) = \frac{1+c-t}{3}$$
 and $q_2^{C}(t) = \frac{1-2c-t}{3}$,

where C denotes Cournot competition. Note that $Q^C(\mathbf{0}) < Q^{NR}$

• No regulation. Output levels simplify to $q_1^{\mathcal{C}}(0)=\frac{1+c}{3}$ and $q_2^{\mathcal{C}}(0)=\frac{1-2c}{3}$, entailing that OA becomes

$$\Delta q^{NR,C} = q_1^C(0) - q_2^C(0)$$

= $\frac{1+c}{3} - \frac{1-2c}{3} = c$.

Comparison with Cournot - Regulation

- **Proposition 2.** The emission fee is $t^C = \frac{(2-c)(4d-1)}{4(1+2d)}$, which is positive, decreasing in c, and increasing in d. This fee induces:
- $q_1^C(t^C) = \frac{2+c(1+4d)}{4(1+2d)}$, which is decreasing in d, but increasing in c.
- ② $q_2^C(t^C) = \frac{2-c(3+4d)}{4(1+2d)}$, which is positive if and only if $c < c_B \equiv \frac{2}{3+4d}$, and decreasing in d and c. Cutoff c_B is decreasing in d, satisfies $c_B > c_A$, and $c_B \leq \frac{1}{3}$ for all $d \geq \frac{3}{4}$.

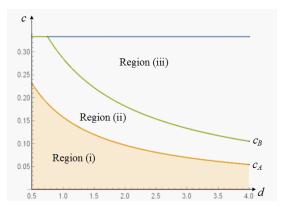


Fig. 4. Output profiles under Stackelberg and Cournot competition.

• Output advantage. Firm 1's output advantage with regulation, $\Delta q^{R,C} \equiv q_1^C(t^C) - q_2^C(t^C)$, becomes

$$\Delta q^{R,C} \equiv \frac{2 + c(1 + 4d)}{4(1 + 2d)} - \frac{2 - c(3 + 4d)}{4(1 + 2d)} = c, \quad (6)$$

which coincides with that under no regulation, $\Delta q^{NR,C}$.

• Fee comparisons: Cournot vs. Stackelberg:

• The fee differential

$$\Delta t \equiv t^* - t^C$$

is positive, increasing in c, but decreasing in d for all admissible parameters.

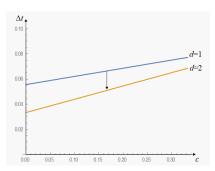


Fig. 5. Fee comparisons.



• Fee errors:

- It is critical for regulators to assess whether firms compete simultaneously or sequentially when c is high and d is small.
- In these industries, the "fee error" of assuming simultaneous competition and setting fee t^C in an industry competing sequentially is significant.
- This error stems from setting a too lax emission fee, t^C instead of the more stringent t^* .
- Firms produce a socially excessive production and, thus, pollution.
- However, the fee error of assuming Cournot competition is small when c is low and d is high.

- Welfare Loss: $WL \equiv W(t^*) W(t^C)$
- Corollary 5. The welfare loss from setting Cournot fees in a Stackelberg industry, $WL = \frac{[6+c(12d-5)]^2}{4608(1+2d)}$, is unambiguously positive, increases in c, and decreases in d.

Profit comparison: Cournot vs. Stackelberg

- Both firms are better off competing à la Cournot, including the leader.
- This is in contrast to the profit ranking under no regulation, $\pi_1^{NR} > \pi_1^C(t^C)$.
 - A well-known misalignment of firm preferences with only firm 1 preferring Stackelberg competition.
- Environmental policy helps "align" firm preferences, both being now in favor of Cournot competition.

Extensions

Time structure

- First stage, the regulator sets emission fee t on every firm;
- ② Second stage, every firm i invests in abatement, z_i ,
 - reduces emissions from q_i to $q_i z_i$ at a cost of $\frac{\gamma}{2}(z_i)^2$.
- **1** Third stage, the leader chooses its output level, q_1 ; and,
- Fourth stage, the follower responds with its own output, q_2 .

 In the second stage, however, the leader chooses its investment z₁ to solve

$$\max_{z_1 \geq 0} \, \pi_1 = \frac{(1+c-t)^2}{8} + tz_1 - \frac{\gamma}{2}(z_1)^2$$

which yields $z_1^*(t)=rac{t}{\gamma}.$ Similarly, the follower chooses z_2 to solve

$$\max_{z_2 \geq 0} \, \pi_2 = \frac{(1 - 3c - t)^2}{16} + tz_2 - \frac{\gamma}{2}(z_2)^2$$

obtaining that $z_2^*(t) = \frac{t}{\gamma}$.

• First stage, the regulator anticipates z_i and q_i , solves

$$\max_{t \geq 0} \ \mathit{CS} + \mathit{PS} + \mathit{T} - \mathit{ED}$$

where T = t(Q - Z), $ED = d(Q - Z)^2$, and $Z = z_1 + z_2$ is aggregate investment in abatement. The emission fee is $t^{R\&D} = \theta t^*$, where

$$\theta = \frac{9\gamma(1+2d)[2d(8+3\gamma)-\gamma]}{(6d-1)[2d(8+3\gamma)^2+3\gamma(32+3\gamma)]}$$

and fee t^* was identified in Prop. 1. Weight θ is positive and satisfies $\theta < 1$.



- θ is only a function of d and γ , thus being unaffected by c.
- Abatement produces a downward shift in emission fee, without affecting how rapidly it changes when the leader is more efficient (higher c).
- θ tends to 0 when $\gamma \to 0$, implying $t^{R\&D} = 0$.
- θ tends to 1 when $\gamma \to +\infty$, entailing that $t^{R\&D}=t^*$.

•

$$\Delta(\gamma) \equiv \Delta q^{NR}(\gamma) - \Delta q^{R}(\gamma) = \frac{(3-\gamma)\gamma[2d(8+3\gamma)-\gamma]}{8d(8+3\gamma)^2 + 12\gamma(32+3\gamma)}$$

is positive, hence regulation unambiguously shrinks this firm's output advantage.

• $\Delta(\gamma)$ is unambiguously decreasing in c but increasing in d, as in the model without abatement; and increasing in γ .

Extensions-II: Leaders and followers

- **No regulation**. Every leader's OA is decreasing (increasing) in the number of leaders (followers).
- **Regulation.** The OA with regulation is unambiguously positive and increasing in *d*.
- Comparison:

$$\Delta(m, n) \equiv \Delta q^{NR}(m, n) - \Delta q^{R}(m, n).$$

• Overall, $\Delta(m,n)$ becomes smaller (larger) when more leaders (followers) compete, thus ameliorating (emphasizing) our previous results with a single leader and follower.

Extensions-III: Firm-specific fees

- **Proposition 4.** $t_1^* = \frac{8c}{1+2d}$ and $t_2^* = \frac{2d(3-c)-(5c+1)}{1+2d}$. Fees rank as follows:
 - (i) if $c > c_F$, then $t_1^* > t_2^* > t^*$; (ii) if $c_F \ge c > c_D$, then $t_2^* > t_1^* > t^*$; and (iii) if $c_D \ge c$, then $t_2^* > t^* > t_1^*$, where both cutoffs increase in d, and satisfy $c_F > c_D$.

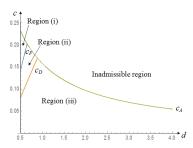


Fig. 6. Fee comparisons.

Extensions-III: Firm-specific fees

- Welfare gains. We evaluate the welfare gain $\Delta W \equiv W(t_1^*, t_2^*) W(t^*)$
 - When firms are symmetric, using firm-specific fees does not provide any welfare gains, $\Delta W = 0$;
 - When firms are moderately asymmetric, $c < c_{\Delta W}$, firm-specific fees increase social welfare.
 - When firms are relatively asymmetric, $c \geq c_{\Delta W}$, firm-specific fees decrease welfare.

Extensions-IV: Product Differentiation

Allowing for product differentiation

- $p(q_i, q_i) = 1 q_i \beta q_i$, where $\beta \in [0, 1]$.
- We show that the leader's OA decreases when products are more differentiated (lower β).
 - This holds with and without regulation, but the latter falls more substantially.
 - In other words, the introduction of regulation produces a smaller decrease in the leader's OA.
 - Product differentiation ameliorates the reduction in OA that the leader suffers from regulation.
 - We should observe stronger opposition to env. policy when firms sell homogeneous than differentiated products.



Extensions-IV: Product Differentiation

- Edison Electric Institute, the main group of US electric utilities plants, recently lobbying against a Biden administration proposal to curb greenhouse gas emissions for existing gas power plants; see The Guardian (2023).
- EU steel association and German steel giant Thyssenkrupp opposing more stringent emission trading system rules; as reported by Politico (2022).

Discussion

No regulation

- OA is larger in Stackelberg (FMA + CA) than in Cournot (CA only).
- OA decreases in the number of leaders, m, increases in the number of followers, n, and shrinks when goods become more differentiated (lower β).

Regulation

- $\Delta \equiv \Delta q^{NR} \Delta q^R > 0$, for all parameters, meaning that OA shrinks due to regulation.
- Δ shrinks in the leader's CA (higher c) but expands as pollution is more damaging.
- The leader earns less profit than the follower with regulation.

Discussion

Regulation

- Leaders have "more to lose" from the enactment of environmental policies.
- These finding are consistent with observed lobbying efforts against the Waxman-Markey Clean Energy bill (2009) by leading companies such as Boeing, Walmart Stores and Ford Motor Company, which spent \$27.74 million, \$9.34 million, and \$9.1 million, respectively; Meng and Rode (2019).

• Why not just apply Cournot regulation?

- Sequential competition requires more stringent t. Regulators incorrectly setting Cournot fees would induce a socially excessive pollution.
- This inefficiency is the largest when d is low and c is high. Stackelberg fees are critical in this context.
- This inefficiency is smaller when d is high and c is low. Policy design can ignore simultaneously or sequentially competition.



Further Research

- Asymmetric pollution intensities between the leader and the follower.
- Consider that one of the firms (leader or follower) is a publicly owned company.
- Allow for firms to compete in prices.
- Uncertainty about pollution damage.

Thank you!